

AGENDA

Meeting: Cabinet

Place: Online Meeting

Date: Tuesday 8 September 2020

Time: **10.00 am**

Please direct any enquiries on this Agenda to Stuart Figini, of Democratic Services, County Hall, Trowbridge, direct line 01225 718221 or email stuart.figini@wiltshire.gov.uk

Press enquiries to Communications on direct lines (01225)713114/713115.

During the Covid -19 emergency situation the Committee is operating under revised procedures including in relation to public participation, as attached to this agenda.

The meeting will be available to view live via a Teams Live Event Link as shown above.

All public reports referred to on this agenda are available on the Council's website at www.wiltshire.gov.uk

Membership:

Economic Development, MCI and

Communications

Cllr Richard Clewer Deputy Leader and Cabinet Member for

Corporate Services, Heritage, Arts & Tourism,

Housing and Communities

Cllr Ian Blair-Pilling Cabinet Member for ICT, Digitalisation,

Operational Assets, Leisure and Libraries

Cllr Pauline Church Cabinet Member for Finance, Procurement

and Commercial Investment

Cllr Laura Mayes Cabinet Member for Children, Education and

Skills

Cllr Toby Sturgis Cabinet Member for Spatial Planning,

Development Management and Property

Cllr Bridget Wayman Cabinet Member for Highways, Transport and

Waste

Recording and Broadcasting Information

Wiltshire Council may record this meeting for live and/or subsequent broadcast on the Council's website at http://www.wiltshire.public-i.tv. At the start of the meeting, the Chairman will confirm if all or part of the meeting is being recorded. The images and sound recordings may also be used for training purposes within the Council.

By submitting a written statement or question for an online meeting you are consenting that this may be presented during the meeting and will be available on the public record. The meeting may also be recorded by the press or members of the public.

Any person or organisation choosing to film, record or broadcast any meeting of the Council, its Cabinet or committees is responsible for any claims or other liability resulting from them so doing and by choosing to film, record or broadcast proceedings they accept that they are required to indemnify the Council, its members and officers in relation to any such claims or liabilities.

Details of the Council's Guidance on the Recording and Webcasting of Meetings is available on request. Our privacy policy can be found here.

Part I

Items to be considered while the meeting is open to the public

Key Decisions Matters defined as 'Key' Decisions and included in the Council's Forward Work Plan are shown as

1 Apologies

2 Minutes of the previous meeting (Pages 5 - 10)

To confirm and sign the minutes of the Cabinet meeting held on 18 August 2020, previously circulated.

3 Declarations of Interest

To receive any declarations of disclosable interests or dispensations granted by the Standards Committee.

4 Leader's announcements

5 Public participation and Questions from Councillors

During the coronavirus emergency, this meeting will be held virtually/online here for the public to view.

The Council welcomes contributions from members of the public and the public are encouraged to contact the officer named on this agenda by 12.00 noon on Wednesday 2 September 2020 to indicate in advance if they wish to make statements or questions for submission. The Chairman will require statements in writing, and these will be published and referred to during the meeting.

Please note that all statements and questions received by the deadline will be circulated to councillors and published on the website (in an Agenda Supplement) so councillors are able to read these in advance, and respond to them during the meeting, as appropriate.

6 COVID-19 Update

Report from the Chief Executive to follow.

7 Budget 2021/22 & Medium Term Financial Strategy

Report from the Chief Executive to follow.

8 Short-Term Bed Restructure & Procurement (Pages 11 - 20)

Report from the Chief Executive.

9 Urgent Items

Any other items of business, which the Leader agrees to consider as a matter of urgency.

10 Exclusion of the Public

This is to give further notice in accordance with paragraph 5 (4) and 5 (5) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 of the intention to take the following item(s) in private.

To consider passing the following resolution:

To agree that in accordance with Section 100A(4) of the Local Government Act 1972 to exclude the public from the meeting for the business specified in Item Numbers 11 and 12 because it is likely that if members of the public were present there would be disclosure to them of exempt information as defined in paragraph 3 and paragraph 4 of Part I of Schedule 12A to the Act and the public interest in withholding the information outweighs the public interest in disclosing the information to the public.

Reason for taking item(s) in private:

Paragraph 3 - information relating to the financial or business affairs of any particular person (including the authority holding that information).

Paragraph 4 - Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.

Part II

Items during consideration of which it is recommended that the public should be excluded because of the likelihood that exempt information would be disclosed

NONE

- 11 Interim position of Wiltshire Leisure Sites' Cafes and Creches
 - Confidential report from the Chief Executive to follow.

This item is exempt under paragraph 4 of Part I of Schedule 12A to the Act.

- 12 Interim Management Arrangements for Wiltshire Contracted Leisure Sites
 - Confidential report from the Chief Executive to follow.

This report is exempt under paragraph 3 of Part I of Schedule 12A to the Act.

Cabinet

MINUTES OF THE CABINET MEETING HELD ON 18 AUGUST 2020 AT ONLINE MEETING.

Present:

Cllr Philip Whitehead (Chairman), Cllr Richard Clewer (Vice-Chairman), Cllr Ian Blair-Pilling, Cllr Pauline Church, Cllr Simon Jacobs, Cllr Laura Mayes, Cllr Toby Sturgis and Cllr Bridget Wayman

Also Present:

Cllr Jane Davies, Cllr Steve Oldrieve, Cllr Ruth Hopkinson, Cllr Alan Hill, Cllr Ian Thorn, Cllr Graham Wright, Cllr Allison Bucknell, Cllr Jerry Kunkler, Cllr Gavin Grant, Cllr Sven Hocking, Cllr Chuck Berry and Cllr Carole King

89 Apologies

There were no apologies for absence.

90 Minutes of the previous meeting

The minutes of the meeting held on 14 July 2020 were presented, Cllr Clewer requested an amendment to the minutes to confirm he had declared a non-pecuniary interest in the Stone Circle item.

Resolved:

To approve as a correct record and sign the minutes of the meeting held on 14 July 2020, subject to an amendment to Minute 72 to confirm the nature of Cllr Clewer's interest as non-pecuniary.

91 **Declarations of Interest**

There were no declarations of interest.

92 Leader's announcements

There were no announcements from the Leader.

93 Public participation and Questions from Councillors

Questions not relating to items on the agenda were received from members of the public and councillors as detailed below:

Mr Benji Goehl about Western Gateway Strategic Transport Plan;

Dr Gill Anlezark about Western Gateway Strategic Transport Plan;

Mrs Margaret Wilmott about Western Gateway Strategic Transport Plan and Carbon Impact;

Cllr Steve Oldrieve about the 5 year land supply;

Mr Chris Caswill about Chippenham HIF;

Mr Ian James about Chippenham HIF;

Anne Henshaw about the Local Development Scheme.

The questions above had received responses which were available in the Agenda Supplement. Additional questions were submitted in relation to particular agenda items, and these were received when each item was considered by the Cabinet.

Cllr Oldrieve requested confirmation of when Cllr Sturgis was made aware of problems with the 5 year land supply. Cllr Sturgis confirmed he was informed of the issues when the Inspector's report was received.

In response to supplementary questions from Mr Caswill it was confirmed the Government consultation on Planning for the Future was not a matter for Full Council to determine, however updates would be provided to Cabinet if necessary. It was also confirmed that Aktins were employed by the council on all highways matters and no specific consultants were currently working on the Future Chippenham project.

In response to questions from Cllr lan Thorn, the Leader advised there may be changes to the library service in the future as the council was looking to improve the service. A written response to a question about potential reductions in library funding would be provided. The Leader confirmed he would respond to a letter from the Mayor of Malmesbury in relation to neighbourhood planning. And would take advice on whether it was feasible for Full Council to consider the issues raised by the Planning for the Future government consultation. The Leader confirmed it was not appropriate to record and publish minutes of informal meetings around the HIF bid, and that formal arrangements for recording the necessary decision-making meetings were in place. In response to questions about resumption of Scrutiny meetings, the Leader confirmed this was a matter for the Overview and Scrutiny Management Committee and the current situation was that meetings of the Select Committees were deferred until after the Management Committee meets in late September.

94 Recovery Update

Questions had been received from Mr Ben Pilley in relation to the Climate Emergency and Mr Chris Caswill in relation to the Climate Strategy, Health Scrutiny and Public Health Care Homes. Responses had been provided in the Agenda Supplement.

In response to supplementary questions from Chris Caswill, Cllr Clewer advised that whilst the Climate Task Group had not finalised a report, the council had taken action straight away following declaration of a climate emergency, investing £1.5m to improve the council's buildings and taken additional steps since. In response to questions about care home testing it was confirmed officers were working closely with care homes to support all to implement testing, and that the test and trace system was a responsibility of national rather than local government.

Terence Herbert, Chief Executive, advised in response to a question from Cllr Grant that a Task Group was being formed to support the community following the Dyson announcements and Dyson had confirmed the current situation does not affect their wider growth plans.

Cllr Graham Wright, Chair of the Wiltshire COVID-19 Response Task Group, updated on the Task Group meeting of the 12th August and the report presented to the Overview and Scrutiny Management Committee. Cllr Wright also updated on the Climate Change Task Group and confirmed the Task Group was considering a significant amount of evidence to form recommendations in due course.

The Leader introduced the report which provided a further update on Wiltshire Council's response to the pandemic and its plans for recovery, thanking local residents for their commitment to keeping their communities safe.

Terence Herbert, Chief Executive, advised the Council was working in a systems approach to recovery, sharing learning with partners and other authorities, and this approach was proving effective. Other key updates included that work with care homes was on-going and testing had been rolled out and prioritised where necessary. The Chief Executive also advised that Local Outbreak Management Plans were in place and exercises had been developed. It was also noted the council's climate strategy would feature into recovery plans. At present, a key priority for the council was supporting schools to prepare for return in September and public health officers were monitoring the Covid-19 situation in Devizes closely.

In response to questions from councillors, the meeting heard the council was expecting a full opening of schools, and schools had successfully developed plans to ensure the health of pupils in line with government advice. The Leader confirmed the governance of the council had not changed and decisions would continue be made in the proper way and involving all members in recovery. Area Boards would be key to recovery, and plans were currently under way for a Wiltshire Assembly.

Comments arising from the discussion included that contingency plans were place for schools in response to local outbreaks and the council wanted parents to feel confident to get their children back to school. The Council was preparing additional support for school transport. In relation to the recovery of Trowbridge town centre, it was noted parking/access arrangements would be included in the Trowbridge Future High Street project. Cllr Clewer invited Cllr Oldrieve to submit ideas around local tree planting schemes, following a discussion of how this linked to the climate agenda.

Resolved:

To note the government's new Contain framework and additional enforcement powers available to Wiltshire Council;

To note the additional chapter to the government's Roadmap to Recovery and associated timescales;

To note the work underway within the four Recovery Coordinating Group themes and on organisation recovery.

Reason:

Implementation of the multi-agency Recovery Coordinating Group's Recovery Plan is successfully underway. Wiltshire Council continues to work closely with partners to deliver this in a rapidly changing environment.

95 Financial Year 2020/2021 - Quarter One Budget Monitoring

Cllr Pauline Church presented the Quarter 1 Budget Monitoring Report which included the financial impacts of the COVID-19 pandemic. Key updates included the council had received approximately £20m funding from government and the government was also allowing local authorities to recover lost council tax and business rates (approximately £22m) over three years instead of one. The Cabinet member highlighted £160m had been passed out to business and external parties in Wiltshire to support their Covid-19 response. It was confirmed that savings target delivery for the council was a focus on part of the recovery.

Cllr Graham Wright, Chair of Wiltshire Covid-19 Response Task Group, had provided feedback from Scrutiny under the previous agenda item.

In response to questions it was confirmed that the impact of Covid-19 on business rates was likely to be felt harder in future years and the shortfall in income would have to be managed by the council. Cllr Church expressed confidence in the council's forecasting during these difficult times and highlighted the importance of regular reporting to Cabinet. It was confirmed that references in the report to savings in the libraries service were previous years' targets. The Cabinet member clarified further support from government would

be required to support the ongoing loss of council revenue due to the lock down and long-term economic impacts. It was agreed the issue of town and parish councils having pre-bought parking to allow free parking in their communities would be given further consideration.

Resolved:

To note:

- a) the Section 151 officer's summary of the impact of COVID-19 on the Council's 2020/21 budget and Medium-Term Financial Strategy;
- b) the current revenue budget is forecast to overspend by £5.9m by the end of the financial year;
- c) the current savings delivery performance for the year;
- d) the forecast level of reserves;
- e) the current capital budget movements and spend as at 30 June 2020

To approve:

- f) the budget virements in the capital programme, as per Appendix B.
- g) a recommendation to Full Council to approve additions to the capital programme of £0.464m per Appendix D.

Reason for decision:

To inform effective decision making and ensure a sound financial control environment.

96 **Urgent Items**

There were no urgent items.

(Duration of meeting: 10.00 am - 12.35 pm)

The Officer who has produced these minutes is Libby Johnstone of Democratic Services, direct line 01225 718214, e-mail libby.johnstone@wiltshire.gov.uk

Press enquiries to Communications, direct line (01225) 713114/713115

Wiltshire Council

Cabinet

8 September 2020

Subject: Short-Term Bed Restructure & Procurement

Cabinet Member: Cllr Simon Jacobs Cabinet Member for Adult Social

Care, Public Health and Public Protection

Key Decision: Key

Executive Summary

This report describes a model for restructuring short-term discharge beds that re-purposes existing intermediate care (IC) beds and secures additional capacity to sustain the hospital discharge to assess model introduced in response to COVID-19. This is in line with the anticipated discharge guidance and will provide capacity for winter. The model has been agreed by BSW CCG Executive Board.

The model makes best use of existing capacity and procurement options to deliver a full service. The Wiltshire system pre-COVID had 64 intermediate care beds funded through the Better Care Fund (BCF). Health and care modelling has confirmed this capacity has to increase to 100 beds for intensive rehab (IR) and general discharge to assess (D2A) plus five discrete beds for patients with delirium.

Proposal

Cabinet is asked to:

- a) Approve the procurement of 15 intensive rehab beds in the south or west of the County and 5 discrete beds for patients with delirium to deliver sufficient capacity for modelled demand, as further described in the body of this report.
- b) Delegate the authority for the entering into and excution of all necessary documents to the Director, Adult Care Commissioning in consultation with the Cabinet Member for Adult Social Care, including the award of the contract for services to the preferred provider/s when identified by the procurement process.

Reason for Proposal

Modelling as part of the COVID recovery process shows that 100 short-term beds are required to meet demand due to reduced capacity in community hospitals and in acute hospitals due to social distancing and anticipated demand during winter. Most of this capacity can be met through re-purposing existing intermediate care (IC) beds and by varying block contract arrangements for residential home beds with the Orders of St John (OSJ). Nevertheless, there is still a shortfall of 15 intensive rehab beds in nursing homes that will need to be procured to meet the modelled demand.

Helen Jones

Director - Commissioning

Wiltshire Council

Cabinet

8 September 2020

Subject: Short-Term Bed Restructure & Procurement

Cabinet Member: Cllr Simon Jacobs Cabinet Member for Adult Social

Care, Public Health and Public Protection

Key Decision: Key

Purpose of Report

- This report describes a model for restructuring short-term discharge beds by re-purposing existing intermediate care (IC) beds and securing additional capacity to sustain the hospital discharge to assess model introduced in response to COVID-19. The model has been agreed by BSW CCG Executive Board.
- 2. The model makes best use of existing capacity and procurement options to deliver a full service. The Wiltshire system pre-COVID had 64 intermediate care beds funded through the Better Care Fund (BCF). Health and care modelling has confirmed this capacity has to increase to 105 beds for intensive rehab (IR), delirium and general discharge to assess (D2A) in order to meet reduced community and acute beds due to social distancing and anticipated demand during winter.

Relevance to the Council's Business Plan

3. The Wiltshire Council Business Plan 2017-2027 makes a commitment to maximising the number of people able to remain living at home and reducing the number of people who are permanently admitted to a care home. This model supports more people to return home following a period of acute care in a hospital setting.

Background

- 4. Short-term bed capacity was increased significantly during COVID to meet the surge in demand and the agreement to prioritise discharge from acute hospitals. All IC beds were re-purposed to 'discharge to assess' (D2A) beds and an additional 51 beds were commissioned on a three-month contract to the end of June 2020 to cope with demand. Some were extended to the end of July but all 51 have now been decommissioned.
- 5. Alongside the D2A beds, 47 Hospital Discharge Support Unit (HDSU) beds for people who were COVID-positive or symptomatic were commissioned between 1 April and 31 July and all of these have also now been decommissioned due to lack of continuing demand.

- 6. Additionally, three delirium beds were commissioned to 2 August 2020 but have been extended under the agreed contract to the end of September.
- 7. All the above discharge beds were funded through the NHS discharge monies for COVID.
- 8. From 3 August, the system has 55 mobilised beds (out of 64) under the IC contract as, for various reasons, not all beds were mobilised during COVID.

Main Considerations for the Council

- 9. A central principle of the new model is that more beds should be concentrated in fewer care homes. Ideally, each service (D2A & IR) should be delivered in no more than three homes across Wiltshire and an optimum number of beds in each location is 15. The reasons for this are:
 - A reduction in the risk of cross-infection between homes due to peripatetic staff travelling between sites
 - A reduction in the COVID testing burden on peripatetic staff
 - Increased efficiency of staff who can spend less time travelling and more time interacting with residents in homes
- 10. The system requires 105 beds in the agreed, new model, as follows:
 - 60 Intensive Rehab Beds.
 - 40 D2A Beds.
 - 5 Delirium Beds.
- 11. Procurement regulations mostly preclude further variation and extension of existing contract terms, which have been relied on to date to meet some of the emergency requirements of the COVID situation. While some contract variation is permitted under regulations, the contract value and therefore the bed base in existing contracted homes can only be increased by up to 50%. This restriction, together with the need to concentrate more beds in fewer homes, means that some procurement will be required.
- 12. As a formal procurement is needed to meet a proportion of the required capacity, an interim arrangement has been put in place between August and October 2020 because the value of the contract is at such a level that a full procurement will be required. Subject to a successful procurement, a final model will replace the interim model with effect from 1 November 2020.
- 13. The contracted IC bed base at Wessex Care will be for ten IR beds in the interim period to meet demand in the south of the county for hospital discharge. This will be reviewed following the outcome of the procurement exercise.
- 14. Delirium beds within the interim position are delivered by contract extension but will be tendered separately for the longer term.

Interim Position – August to October 2020

- 15. The bed capacity set out in Table 1 at the end of this report can be repurposed from the existing IC beds contract, including, where allowable and desirable under procurement regulations, contract variations.
- 16. This model delivers the following during the interim period:
 - 45 out of 60 intensive rehab beds.
 - 25 out of 40 D2A beds (includes the 5 beds at Harnham Croft for their notice period)
- 17. The following should be noted regarding the interim arrangement:
 - Market Lavington is below the optimum capacity level of 15 as only 10 beds have been mobilised to date as there have been concerns about the effectiveness of the service at this home. Service quality will be monitored during the interim period. If service levels do not improve, consideration will be given to terminating this contract and retendering for this service.
 - The five IC beds at Harnham Croft are not sufficient to meet the optimum capacity level and regrettably notice has been given to the provider of this contract, as capacity at this location cannot be increased to meet the required level.
- 18. In order to meet the capacity gap of 15 IR beds and 15 D2A beds, the following short-term measures will be implemented:
 - The contract for the HDSU facility with Wessex Care has the facility to extend this provision for 16 weeks. This will be repurposed to provide the additional 15 IR beds during the interim period at a likely cost of up to £245,548.
 - 16 block beds from the OSJCT's block contract will be re-purposed as D2A beds using existing residential capacity and off-setting the void costs against the cost of providing the D2A service. Additional costs will be up to £125,856 for the three-month period.
- 19. The additional interim capacity will be funded by the NHS Phase 3 funding which will fund placements for a maximum of six weeks after discharge (this is well within the expected length of stay of these beds of 20 days).
- 20. This provides the agreed number of IR and D2A beds for the period August to October at a net additional cost of £371,404, which can be funded as outlined above. A more detailed summary of indicative interim costs for IR beds is provided in Table 2 in Appendix 'A' to this report and for D2A in Table 3.

Long-Term Solution – November 2020 to March 2023

- 21. The existing IC beds contract, which is a 3+1+1-year model, will cease on March 31st 2023. The re-purposed IC beds set out in Table 1 providing 45 IR and 20 D2A beds would continue. (Harnham Croft contract will end on 31/10/2020 and a decision will be taken on Wessex Care).
- 22. Remodelled beds within the OSJ contract will align with the existing OSJ contract that has an end date in 2025.
- 23. Any remaining beds to be tendered will have an initial term of two years with a break clause at 12 months at the end of the first year period. This will allow flexibility to adjust to the needs of any future remodelling and enable the Council and CCG to terminate should additional NHS funding for discharge not be extended beyond Phase 3. An extension will be available to be coterminous with the existing contracts.
- 24. A procurement exercise will commence as soon as possible with the objective of mobilising the additional 15 IR and 15 re-purposed D2A beds from 1 November 2020.
- 25. A summary of indicative long-term annual costs for IR beds is provided in Table 4 in Appendix 'A' to this report and for D2A beds in Table 5.
- 26. The long-term solution will see an additional cost of £1,367,900 pa. It is hoped to decrease this through the tender process. Funding will be either through the NHS Phase 3 COVID funding or through the BCF underspend on the IC beds.

Overview and Scrutiny Engagement

27. A briefing is being arranged for the Chair and Vice Chair of the Health Scrutiny Committee.

Safeguarding Implications

28. Providers will be expected to fully comply with all legislative and best practice requirements around Safeguarding Adults for the term of the contract. This will include training staff in adult safeguarding and complying with policies and procedures as set by the Wiltshire Safeguarding Adults Board.

Public Health Implications

29. The aim of the service is to improve opportunities for people to remain independent and to live in their own homes for as long as possible. Extended stays in hospital lead to people experiencing a reduction in independence and requiring increased support on discharge or long-term placement. The proposal takes into account Government and public health guidance for infection prevention and control.

Procurement Implications

30. The procurement takes advantage of the flexibilities given in Section 7 of the Public Contracts Regulations (2015) allowing the Council deviate from the standard procurement procedures allowing a more rapid process. . The tender will follow a compliant 'light-touch' procurement process. The following timescale is proposed:

Tender issued	4 th September 2020
Evaluation of submissions	1 st October 2020
Selection of preferred provider/s	9 th October 2020
Contract Start	1 st November 2020

Equalities Impact of the Proposal

- 31. An equalities impact assessment will be carried out as part of the commissioning process before the procurement process starts.
- 32. The specification for the service will state that providers must demonstrate use of local resources and provision of services which take account of customers' religion and culture.
- 33. The procurement process ensures that organisations entering into a contract with the Council must have their own policies and procedures in place to comply with the Equality Act 2010.

Environmental and Climate Change Considerations

34. There are no specific environmental or climate change considerations.

Risks that may arise if the proposed decision and related work is not taken

35. There are no specific risks attached to this report but, if Cabinet does not agree to commence a procurement process, the system will not have sufficient capacity to meet modelled demand in time for winter, as it will not be possible to vary existing contracts to meet demand.

Risks that may arise if the proposed decision is taken and actions that will be taken to manage these risks

36. It is possible that suitable providers will not bid for the contract, although market testing has taken place and commissioners are confident that there are sufficient providers interested in bidding for the contract to make this procurement viable and successful.

Financial Implications

37. The estimated costs of these proposals have been referenced throughout the report and are detailed in the tables in Appendix A. In summary, they are:

- For the short-term solution, August to October, a total cost of £371,404 which will be met from NHS funding for hospital discharges, known as NHS Phase 3 COVID funding. This does not therefore represent a cost to the Council.
- For the long-term solution, 3 years from November 1 2020, there is a
 total additional cost (above the cost of beds already purchased and
 which will continue) of £1,367,900 per annum. This will be initially met
 from either NHS funding for hospital discharges, NHS Phase 3 COVID
 funding or from the one-off underspend that has arisen in the Better
 Care Fund due to existing contracts being paid for from earlier phases
 of COVID funding. This does not therefore represent a cost to the
 Council.
- There is a risk that funding will not be available in the future, and as such there are break clauses in the contract allowing the Council to withdraw should there be a risk of a cost burden transferring to it.

Legal Implications

- 38. Local authorities must meet their duty of care to identify, assess and support people. The council must ensure that our population is provided with the most appropriate services which provide effective, efficient support.
- 39. The Council will achieve this through the Procurement Regulation compliant process described herein which will also satisfy the Council's duty to secure "best value" under the Local Government Act 1999.

Workforce Implications

40. There are no workforce implications for Wiltshire Council.

Options Considered

- 41. The following options have been considered:
 - To vary existing contracts to increase the number of beds available from existing providers. This is not a viable option due to the need restrictions on the value of contract variation under Procurement Regulations.
 - To re-purpose beds within existing block contracts with nursing homes to deliver intensive rehab beds. This is not a viable option due to the need to maintain existing levels of capacity in block contracts.
 - To spread capacity among more homes. This is not a viable option due to the need to concentrate more beds in fewer homes to reduce risk of cross-infection and to maximise service delivery to customers.
 - To procure 15 additional IR beds to meet the additional capacity required by the modelling. This is a viable option, as it meets the need to concentrate more beds in fewer locations.

Conclusions

It is recommended that Cabinet approves the procurement of an additional block of 15 intensive rehab beds on an initial term of two years with a break clause at 12 months at the end of the first year period.

Cabinet is requested to approve delegated authority for the Director, Adult Care Commissioning in consultation with the Cabinet Member for Adult Social Care, to award a contract to the preferred provider/s identified as a result of the tender process

Helen Jones (Director - Commissioning)

Report Author: James Corrigan, , james.corrigan@wiltshire.gov.uk,

Date of report: 7 August 2020

Appendices

Appendix 'A' – tables.

Background Papers - None